



## AIPIO Intelligence Conference 2021

### Call for Papers

#### *'The Evolving Intelligence Landscape'*

The Australian Institute of Professional Intelligence Officers (AIPIO) is pleased to announce a call for papers for **Intelligence 2021** to be held in Adelaide, Australia, from the **13<sup>th</sup> to the 15<sup>th</sup> of October 2021**. This conference will be held at the Hilton Hotel Adelaide but will also be offered to delegates as a semi-virtual event. This conference will also celebrate 30 years since the founding of AIPIO.

The conference theme for Intelligence 2021 is: *'The Evolving Intelligence Landscape'*

Within that theme, we will explore the sub-themes of business, criminal, regulatory, and security intelligence, each representing established and emerging domains of practice across the intelligence landscape.

**Contributions are now sought** from intelligence professionals, academics, students, and other industry professionals. Authors of the successful abstracts will be given the opportunity to prepare a paper and present it to the conference attended by intelligence professionals, managers, and sector partners. All selected papers will also be published in the Intelligence 2021 edition of the AIPIO Journal to be available online after the conference – subject to contributor approval and editorial review. Do not miss this opportunity. As this is also an “in person” event, priority will be given to those who can attend the conference and present their paper in person.

#### *'The Evolving Intelligence Landscape'*

New domains of intelligence practice – which enhance the national intelligence enterprise – should be driven by the adoption of intelligence-led approaches to deal with novel challenges in complex operating environments. These new domains of intelligence practice are following different capability development pathways differentiated by mandates, methods, terminology, technological enablement, oversight and level of professionalisation.

Intelligence 2021 will explore these points of differentiation across the evolving intelligence landscape, reflecting on the broader development of the intelligence profession in Australia from its traditional roots in national security and cultural impediments hampered by tradition. The conference will address ‘where we have come from,’ ‘where we are now’, and ‘where we are heading’ as a national intelligence enterprise. For example, we are already seeing new intelligence career opportunities for prospective and experienced professionals across the evolving intelligence landscape. Intelligence 2021 offers a trusted and collaborative environment – both physical and virtual – to network and share these insights for mutual benefit.

**Business.** In the wake of COVID-19, businesses are facing a prolonged period of uncertainty, challenging economic conditions, seismic geopolitical shifts, climate change, and societal fragility. Often subtle changes from internal and external developments can be amplified under conditions of high uncertainty, resulting in disproportionate downside consequences as well as exposing broader opportunities. Business intelligence involves fusing both quantitative and qualitative data for informing, developing, and executing strategy in more inclusive, dynamic, creative, and experimental ways.

**Criminal.** The growing sophistication and societal impact of criminality demands new approaches from law enforcement. Policing agencies are embracing evidence-based practices, and a shift to anticipation, disruption, prevention and monitoring crime to reduce the impact of criminal activities on our communities. Criminal intelligence involves informing more anticipatory law enforcement practices – with new tools such as data analytics – to shape the criminal environment by quickly finding and acting on key leverage points.

**Regulatory.** Organisations are experiencing unprecedented volumes of regulatory change and complexity. The expansion of regulatory oversight and obligations requires deliberate monitoring of the current regulatory environment. Regulatory intelligence involves gathering, analysing, and reporting relevant regulatory intelligence data across all sectors to improve decision-making, better understand and address risks, reduce harm, and improve regulatory outcomes in an environment of continuous improvement.

**Security.** Today's more complex security concerns outstrip the capacity of a traditional 'gates and guards' approach. The growth in boundary-less organisations, disinformation campaigns through social media, and multi-dimensional threats to global supply chains requires organisations to anticipate insecurity on a global basis. Security intelligence involves helping organisations navigate the high level of uncertainty being channelled into decision making.

### Important Dates

- 31 May 2021:** Abstracts due.
- 30 June 2021:** Requests for full papers will be sent out and unsuccessful contributors notified.
- 1 September 2021:** Papers due.

*Please note this date cannot be extended given the anticipated number of papers; if you fail to submit your paper, then you will be unable to present at the conference.*

### Submission Guidelines

An abstract (300 words maximum) outlining your paper and addressing the theme of the conference and one of the four sub-themes should be prepared. All abstracts will be considered by a committee. Successful applicants will be notified and will be invited to complete a full paper.

Abstracts should be sent to: [journal@aipio.asn.au](mailto:journal@aipio.asn.au)

Selected papers may be presented at the conference and should contain sufficient information for a 30-minute presentation. Papers should not be published elsewhere prior to being published in the Intelligence 2021 edition of the AIPIO Journal.

Please note successful papers will need to be submitted in the preferred format of the AIPIO Journal as noted in the "Submission Guidelines" on the AIPIO website:

<https://www.aipio.asn.au/aipio-journal/>

Further information on Intelligence 2021 can be found on the conference website:

<https://www.aipionationalevents.asn.au/>